



HEALTH CARE FOR ALL



PFAC Annual Report Form

Health Care For All (HCFA) promotes health justice in Massachusetts by working to reduce disparities and ensure coverage and access for all. HCFA uses direct service, policy development, coalition building, community organizing, public education and outreach to achieve its mission. HCFA's vision is that everyone in Massachusetts has the equitable, affordable, and comprehensive care they need to be healthy.

Why complete an annual report for my PFAC?

Under Massachusetts law, hospital-wide PFACs are required to write annual reports by October 1st each year. These reports must be made available to members of the public upon request. As in past years, HCFA is requesting a copy of each report and submitted reports will be posted on HCFA's website, www.hcfama.org. HCFA recommends using this template to assist with information collection, as well as the reporting of key activities and milestones.

What will happen with my report and how will HCFA use it?

We recognize the importance of sharing of information across PFACs. Each year, we

- make individual reports available online
- share the data so that PFACs can learn about what other groups are doing

Who can I contact with questions?

Please contact us at PFAC@hcfama.org or call us at 617-275-2982.

If you wish to use this Word document or any other form, please email it to PFAC@hcfama.org.

Reports should be completed by October 1, 2020.

2020 Patient and Family Advisory Council Annual Report Form

The survey questions concern PFAC activities in fiscal year 2020 only: (July 1, 2019 – June 30, 2020).

Section 1: General Information

1. Hospital Name: **MelroseWakefield Hospital**

NOTE: Massachusetts law requires every hospital to make a report about its PFAC publicly available. HCFA strongly encourages you to fill out a separate template for the hospital-wide PFAC at each individual hospital.

1a. Which best describes your PFAC?

- We are the only PFAC at a single hospital – **skip to #3 below**
- We are a PFAC for a system with several hospitals – **skip to #2C below**
- We are one of multiple PFACs at a single hospital
- We are one of several PFACs for a system with several hospitals – **skip to #2C below**
- Other (Please describe):

1b. Will another PFAC at your hospital also submit a report?

- Yes
- No
- Don't know

1c. Will another hospital within your system also submit a report?

- Yes
- No
- Don't know

3. Staff PFAC Co-Chair Contact:

- 2a. Name and Title: **Michelle Mastin**
- 2b. Email: mmastin@melrosewakefield.org
- 2c. Phone: 781-979-3461
- Not applicable

4. Patient/Family PFAC Co-Chair Contact:

- 3a. Name and Title: **Rick Catino**
- 3b. Email: rick@clearpointpartners.com
- 3c. Phone:
- Not applicable

5. Is the Staff PFAC Co-Chair also the Staff PFAC Liaison/Coordinator?

- Yes – skip to #7 (Section 1) below
- No – describe below in #6

6. Staff PFAC Liaison/Coordinator Contact:

- 6a. Name and Title: **Michelle Mastin**
- 6b. Email: mmastin@melrosewakefield.org
- 6c. Phone: **781-979-3461**
- Not applicable

Section 2: PFAC Organization

7. This year, the PFAC recruited new members through the following approaches (check all that apply):

- Case managers/care coordinators
- Community based organizations
- Community events
- Facebook, Twitter, and other social media
- Hospital banners and posters
- Hospital publications
- Houses of worship/religious organizations
- Patient satisfaction surveys
- Promotional efforts within institution to patients or families
- Promotional efforts within institution to providers or staff
- Recruitment brochures
- Word of mouth/through existing members
- Other (Please describe):
- N/A – we did not recruit new members in FY 2020—**Pandemic was a barrier this year**

8. Total number of staff members on the PFAC: **Five**

9. Total number of patient or family member advisors on the PFAC: **Seven**

10. The name of the hospital department supporting the PFAC is: **Quality Improvement**

11. The hospital position of the PFAC Staff Liaison/Coordinator is: **Director Quality Improvement**

12. The hospital provides the following for PFAC members to encourage their participation in meetings (check all that apply):

- Annual gifts of appreciation
- Assistive services for those with disabilities
- Conference call phone numbers or “virtual meeting” options
- Meetings outside 9am-5pm office hours
- Parking, mileage, or meals
- Payment for attendance at annual PFAC conference
- Payment for attendance at other conferences or trainings
- Provision/reimbursement for child care or elder care
- Stipends
- Translator or interpreter services
- Other (Please describe): **Annual volunteer celebration**
- N/A Annual volunteer celebration

Section 3: Community Representation

The PFAC regulations require that patient and family members in your PFAC be “representative of the community served by the hospital.” If you are not sure how to answer the following questions, contact your community relations office or check “don’t know.”

13. Our hospital’s catchment area is geographically defined as: Everett, Malden, Medford, Melrose, North Reading, Saugus, Stoneham and Wakefield.

Don’t know

14. Tell us about racial and ethnic groups in these areas (please provide percentages; if you are unsure of the percentages check “don’t know”):

| | RACE | | | | | | ETHNICITY | |
|--|---|------------|--------------------------------------|---|------------|------------|---|-------------------------------------|
| | % American Indian or Alaska Native | % Asian | % Black or African American | % Native Hawaiian or other Pacific Islander | % White | % Other | % Hispanic, Latino, or Spanish origin | |
| 14a. Our defined catchment area | 0.07 | 9.59 | 8.42 | 0.01 | 70.57 | 2.78 | 8.57 | <input type="checkbox"/> Don’t know |
| 14b. Patients the hospital provided care to in FY 2020 | 0.00 | 5.00 | 5.00 | 0.00 | 84.0 | 0.00 | 0.00 | <input type="checkbox"/> Don’t know |
| 14c. The PFAC patient and family advisors in FY 2020 | 0.00 | 0.00 | 0.00 | 0.00 | 100 | 0.00 | 0.00 | <input type="checkbox"/> Don’t know |

15. Tell us about languages spoken in these areas (please provide percentages; if you are unsure of the percentages select “don’t know”):

| | Limited English Proficiency (LEP) % | |
|--|--|-------------------------------------|
| 15a. Patients the hospital provided care to in FY 2020 | 10.06 | <input type="checkbox"/> Don’t know |
| 15b. PFAC patient and family advisors in FY 2020 | 0.00 | <input type="checkbox"/> Don’t know |

15c. What percentage of patients that the hospital provided care to in FY 2020 spoke the following as their primary language?

| | % |
|---------------------|-------|
| Spanish | 1.32% |
| Portuguese | 0.91% |
| Chinese | 0.92% |
| Haitian Creole | 0.86% |
| Vietnamese | 0.60% |
| Russian | 0.25% |
| French | 0.15% |
| Mon-Khmer/Cambodian | 0.04% |
| Italian | 0.78% |
| Arabic | 0.65% |
| Albanian | 0.11% |
| Cape Verdean | 0% |

Don't know

15d. In FY 2020, what percentage of PFAC patient and family advisors spoke the following as their primary language?

| | % |
|---------------------|----|
| Spanish | 0% |
| Portuguese | 0% |
| Chinese | 0% |
| Haitian Creole | 0% |
| Vietnamese | 0% |
| Russian | 0% |
| French | 0% |
| Mon-Khmer/Cambodian | 0% |
| Italian | 0% |
| Arabic | 0% |
| Albanian | 0% |
| Cape Verdean | 0% |

Don't know

16. The PFAC is undertaking the following activities to ensure appropriate representation of our membership in comparison to our patient population or catchment area: We continue to be challenged with

a diverse representation on our committee but we continue to recruit from the community. In the year of the pandemic, little to no recruitment occurred.

Section 4: PFAC Operations

17. Our process for developing and distributing agendas for the PFAC meetings (choose):

- Staff develops the agenda and sends it out prior to the meeting
- Staff develops the agenda and distributes it at the meeting
- PFAC members develop the agenda and send it out prior to the meeting
- PFAC members develop the agenda and distribute it at the meeting
- PFAC members and staff develop agenda together and send it out prior to the meeting. (Please describe below in #17a)
- PFAC members and staff develop agenda together and distribute it at the meeting. (Please describe below in #17a)
- Other process (Please describe below in #17b)
- N/A – the PFAC does not use agendas

17a. If staff and PFAC members develop the agenda together, please describe the process:

Typically the committee discusses potential topics for future meetings at each of the scheduled meetings. Topics of interest usually emerge during meeting presentations or as issues and ideas emerge either in the community or the hospital.

17b. If other process, please describe:

18. The PFAC goals and objectives for 2020 were: (check the best choice):

- Developed by staff alone
- Developed by staff and reviewed by PFAC members
- Developed by PFAC members and staff
- N/A – we did not have goals for FY 2020– Skip to #20

19. The PFAC had the following goals and objectives for 2020:

Recruitment and retention. Promote PFAC member participation in committees and task forces to provide valuable feedback from the community perspective.

20. Please list any subcommittees that your PFAC has established: Recruitment sub-committee.

21. How does the PFAC interact with the hospital Board of Directors (check all that apply):

- PFAC submits annual report to Board
- PFAC submits meeting minutes to Board
- Action items or concerns are part of an ongoing “Feedback Loop” to the Board

- PFAC member(s) attend(s) Board meetings
- Board member(s) attend(s) PFAC meetings
- PFAC member(s) are on board-level committee(s)
- Other (Please describe):
- N/A – the PFAC does not interact with the Hospital Board of Directors

22. Describe the PFAC’s use of email, listservs, or social media for communication: Currently, the PFAC does not use social media or listservs to communicate. We do however communicate often and effectively through email.

- N/A – We don’t communicate through these approaches

Section 5: Orientation and Continuing Education

23. Number of new PFAC members this year: 0

24. Orientation content included (check all that apply):

- “Buddy program” with experienced members
- Check-in or follow-up after the orientation
- Concepts of patient- and family-centered care (PFCC)
- General hospital orientation
- Health care quality and safety
- History of the PFAC
- Hospital performance information
- Immediate “assignments” to participate in PFAC work
- Information on how PFAC fits within the organization’s structure
- In-person training
- Massachusetts law and PFACs
- Meeting with hospital staff
- Patient engagement in research
- PFAC policies, member roles and responsibilities
- Skills training on communication, technology, and meeting preparation
- Other (Please describe below in #24a)
- N/A – the PFAC members do not go through a formal orientation process

24a. If other, describe:

25. The PFAC received training on the following topics:

- Concepts of patient- and family-centered care (PFCC)
- Health care quality and safety measurement

- Health literacy
- A high-profile quality issue in the news in relation to the hospital (e.g. simultaneous surgeries, treatment of VIP patients, mental/behavioral health patient discharge, etc.)
- Hospital performance information
- Patient engagement in research
- Types of research conducted in the hospital
- Other (Please describe below in #25a)
- N/A – the PFAC did not receive training

25a. If other, describe:

Section 6: FY 2020 PFAC Impact and Accomplishments

The following information only concerns PFAC activities in the fiscal year 2020.

26. Please share the following information on the PFACs accomplishments and impacts:

26a. What were the three greatest accomplishments/impacts of the PFAC related to providing feedback or perspective?

| Accomplishment/Impact | Idea came from (choose one) |
|---|---|
| Accomplishment/Impact 1: Provided “guest tray” demonstration for the newly renovated maternity unit and requested PFAC feedback and recommendations. | <input type="checkbox"/> Patient/family advisors of the PFAC <input checked="" type="checkbox"/> Department, committee, or unit that requested PFAC input |
| Accomplishment/Impact 2: Provided ongoing updates to the new Ambulatory Surgical Center. Discussed opportunities to persuade the community to see the benefits. | <input checked="" type="checkbox"/> Patient/family advisors of the PFAC <input checked="" type="checkbox"/> Department, committee, or unit that requested PFAC input |
| Accomplishment/Impact 3: Provided overview of all the CMS quality reporting metrics informing the PFAC of the ongoing quality work in acute care hospitals. | <input type="checkbox"/> Patient/family advisors of the PFAC <input checked="" type="checkbox"/> Department, committee, or unit that requested PFAC input |

26b. What were the three greatest accomplishments/impacts of the PFAC related to influencing the institution’s financial and programmatic decisions?

| Accomplishment/Impact | Idea came from (choose one) |
|---------------------------------|---|
| Accomplishment/Impact 1: | <input type="checkbox"/> Patient/family advisors of the PFAC <input type="checkbox"/> Department, committee, or unit that requested PFAC input |

| | |
|--------------------------|---|
| Accomplishment/Impact 2: | <input type="checkbox"/> Patient/family advisors of the PFAC <input type="checkbox"/> Department, committee, or unit that requested PFAC input |
| Accomplishment/Impact 3: | <input type="checkbox"/> Patient/family advisors of the PFAC <input type="checkbox"/> Department, committee, or unit that requested PFAC input |

26c. What were the three greatest accomplishments/impacts of the PFAC related leading/co-leading programs and initiatives?

| Accomplishment/Impact | Idea came from (choose one) |
|---|--|
| Accomplishment/Impact 1: We held a joint PFAC meeting with our two sister hospitals; members shared why they joined their respective PFACs. | <input checked="" type="checkbox"/> Patient/family advisors of the PFAC <input type="checkbox"/> Department, committee, or unit that requested PFAC input |
| Accomplishment/Impact 2: PFAC members presented an idea for white boards "ALL about me". | <input checked="" type="checkbox"/> Patient/family advisors of the PFAC <input type="checkbox"/> Department, committee, or unit that requested PFAC input |
| Accomplishment/Impact 3: Presented HCAHPS scorecards and worked with PFAC members on dashboard display of HCAHPS results. | <input type="checkbox"/> Patient/family advisors of the PFAC <input checked="" type="checkbox"/> Department, committee, or unit that requested PFAC input |

27. The five greatest challenges the PFAC had in FY 2020:

- Challenge 1: Recruitment this year has been even more challenging than normal with the national Pandemic.
- Challenge 2: Particularly difficult to accomplish goals this year; much of the yearly meetings were suspended due to the pandemic.
- Challenge 3:
- Challenge 4:
- Challenge 5:

N/A – we did not encounter any challenges in FY 2020

28. The PFAC members serve on the following hospital-wide committees, projects, task forces, work groups, or Board committees:

- Behavioral Health/Substance Use
- Bereavement
- Board of Directors
- Care Transitions

- Code of Conduct
- Community Benefits
- Critical Care
- Culturally Competent Care
- Discharge Delays
- Diversity & Inclusion
- Drug Shortage
- Eliminating Preventable Harm
- Emergency Department Patient/Family Experience Improvement
- Ethics
- Institutional Review Board (IRB)
- Lesbian, Gay, Bisexual, and Transgender (LGBT) – Sensitive Care
- Patient Care Assessment
- Patient Education
- Patient and Family Experience Improvement
- Pharmacy Discharge Script Program
- Quality and Safety
- Quality/Performance Improvement
- Surgical Home
- Other (Please describe): Schwartz Rounds, Geriatric Committee, and the Perinatal Advisory Committee.
- N/A – the PFAC members do not serve on these – **Skip to #30**

29. How do members on these hospital-wide committees or projects report back to the PFAC about their work? Members communicate the ongoing work of the hospital wide committees at the hospitals PFAC monthly meetings.

30. The PFAC provided advice or recommendations to the hospital on the following areas mentioned in the Massachusetts law (check all that apply):

- Institutional Review Boards
- Patient and provider relationships
- Patient education on safety and quality matters
- Quality improvement initiatives
- N/A – the PFAC did not provide advice or recommendations to the hospital on these areas in FY 2020

31. PFAC members participated in the following activities mentioned in the Massachusetts law (check all that apply):

- Advisory boards/groups or panels
- Award committees
- Co-trainers for clinical and nonclinical staff, in-service programs, and health professional trainees
- Search committees and in the hiring of new staff
- Selection of reward and recognition programs
- Standing hospital committees that address quality
- Task forces
- N/A – the PFAC members did not participate in any of these activities

32. The hospital shared the following public hospital performance information with the PFAC (check all that apply):

32a. Complaints and serious events

- Complaints and investigations reported to Department of Public Health (DPH)
- Healthcare-Associated Infections (National Healthcare Safety Network)
- Patient complaints to hospital
- Serious Reportable Events reported to Department of Public Health (DPH)

32b. Quality of care

- High-risk surgeries (such as aortic valve replacement, pancreatic resection)
- Joint Commission Accreditation Quality Report (such as asthma care, immunization, stroke care)
- Medicare Hospital Compare (such as complications, readmissions, medical imaging)
- Maternity care (such as C-sections, high risk deliveries)

32c. Resource use, patient satisfaction, and other

- Inpatient care management (such as electronically ordering medicine, specially trained doctors for ICU patients)
- Patient experience/satisfaction scores (eg. HCAHPS - Hospital Consumer Assessment of Healthcare Providers and Systems)
- Resource use (such as length of stay, readmissions)
- Other (Please describe):
- N/A – the hospital did not share performance information with the PFAC – **Skip to #35**

33. Please explain why the hospital shared only the data you checked in Q 32 above: The data shared was based on multiple factors including but not limited to; PFAC member interest, hospital problem prone processes, and the availability of data.

34. Please describe how the PFAC was engaged in discussions around these data in #32 above and any resulting quality improvement initiatives: The PFAC members provided the community perspective of the hospitals data results. The members provided valuable perspective from the family perspective and offered treasured insight.

35. The PFAC participated in activities related to the following state or national quality of care initiatives (check all that apply):

35a. National Patient Safety Hospital Goals

- Identifying patient safety risks
- Identifying patients correctly
- Preventing infection
- Preventing mistakes in surgery
- Using medicines safely
- Using alarms safely

35b. Prevention and errors

- Care transitions (e.g., discharge planning, passports, care coordination, and follow up between care settings)
- Checklists
- Electronic Health Records –related errors
- Hand-washing initiatives

- Human Factors Engineering
- Fall prevention
- Team training
- Safety

35c. Decision-making and advanced planning

- End of life planning (e.g., hospice, palliative, advanced directives)
- Health care proxies
- Improving information for patients and families
- Informed decision making/informed consent

35d. Other quality initiatives

- Disclosure of harm and apology
- Integration of behavioral health care
- Rapid response teams
- Other (Please describe):
- N/A – the PFAC did not work in quality of care initiatives

36. Were any members of your PFAC engaged in advising on research studies?

- Yes
- No – Skip to #40 (Section 6)

37. In what ways are members of your PFAC engaged in advising on research studies? Are they:

- Educated about the types of research being conducted
- Involved in study planning and design
- Involved in conducting and implementing studies
- Involved in advising on plans to disseminate study findings and to ensure that findings are communicated in understandable, usable ways
- Involved in policy decisions about how hospital researchers engage with the PFAC (e.g. they work on a policy that says researchers have to include the PFAC in planning and design for every study)

38. How are members of your PFAC approached about advising on research studies?

- Researchers contact the PFAC
- Researchers contact individual members, who report back to the PFAC
- Other (Please describe below in #38a) A PFAC member sits on the IRB as a participating member.
- None of our members are involved in research studies

38a. If other, describe:

39. About how many studies have your PFAC members advised on?

- 1 or 2
- 3-5
- More than 5
- None of our members are involved in research studies

Section 7: PFAC Annual Report

*We **strongly** suggest that all PFAC members approve reports prior to submission.*

40. The following individuals approved this report prior to submission (list name and indicate whether staff or patient/family advisor):

| Community Members | MelroseWakefield Healthcare Staff |
|----------------------|-----------------------------------|
| Virginia Caruso-Bove | Cheryl Warren |
| Rick Catino | Jillian Levine |
| Robert Cecere | Michelle Mastin |
| Diane Fuller | Hayley VanSteenburg |
| Karen McGarrahan | Karen Ferraina |
| Carolyn Resendes | |
| Paula Weiner | |

41. Describe the process by which this PFAC report was completed and approved at your institution (choose the best option).

- Collaborative process: staff and PFAC members both wrote and/or edited the report
- Staff wrote report and PFAC members reviewed it
- Staff wrote report
- Other (Please describe):

Massachusetts law requires that each hospital's annual PFAC report be made available to the public upon request. Answer the following questions about the report:

42. We post the report online.

- Yes, link:
- No

43. We provide a phone number or e-mail address on our website to use for requesting the report.

- Yes, phone number/e-mail address: <https://www.melrosewakefield.org/>
- No

44. Our hospital has a link on its website to a PFAC page.

- Yes, link:
- No, we don't have such a section on our website